

# FINANCIAL HIGHLIGHTS

(In millions, except for per share amounts)

Year-end	2025	2024	% B/(W) change
Company sales	\$2,945	\$2,552	15
Franchise and property revenues	3,473	3,295	5
Franchise contributions for advertising and other services	1,796	1,702	6
Total revenues	\$8,214	\$7,549	9
Operating Profit	\$2,574	\$2,403	7
Net Income	\$1,559	\$1,486	5
Reported Diluted Earnings Per Common Share	\$5.55	\$5.22	6
Special Items Diluted Earnings Per Common Share <sup>(a)</sup>	(0.50)	(0.26)	NM
Diluted Earnings Per Common Share before Special Items <sup>(a)</sup>	\$6.05	\$5.48	10
Net Cash Provided by Operating Activities	\$2,010	\$1,689	19

(a) See our 2025 Form 10-K for further discussion of Special Items.